

#### Appendix 4: Indicative Medium term budgets by type of spend / income

<b>Growth &amp; Development</b>	<b>2023/2024 Budget £'000</b>	<b>2024/2025 Indicative Budget £'000</b>	<b>2025/2026 Indicative Budget £'000</b>	<b>2026/2027 Indicative Budget £'000</b>
<b>Expenditure:</b>				
Employees	21,147	21,523	21,523	21,523
Running Expenses	15,413	15,413	15,413	15,413
Capital Financing Costs	272	272	272	272
Contribution to reserves	0	0	0	0
<b>Sub Total Subjective</b>	<b>36,832</b>	<b>37,208</b>	<b>37,208</b>	<b>37,208</b>
<b>Expenditure</b>				
Less:				
Other Internal sales	1,028	1,028	1,028	1,028
<b>Gross Expenditure</b>	<b>37,860</b>	<b>38,236</b>	<b>38,236</b>	<b>38,236</b>
<b>Income:</b>				
Government Grants	(9,256)	(9,256)	(9,256)	(9,256)
Contributions from Reserves	(7,007)	(7,007)	(7,007)	(7,007)
Other Grants Reimbursements and Contributions	(243)	(243)	(243)	(243)
Customer and Client Receipts	(32,347)	(34,183)	(34,498)	(34,498)
Other Income	(402)	(402)	(402)	(402)
<b>Gross Income</b>	<b>(49,255)</b>	<b>(51,091)</b>	<b>(51,406)</b>	<b>(51,406)</b>
<b>Total Growth &amp; Development Net Budget</b>	<b>(11,395)</b>	<b>(12,855)</b>	<b>(13,170)</b>	<b>(13,170)</b>

<b>Highways</b>	<b>2023/2024 Budget £'000</b>	<b>2024/2025 Indicative Budget £'000</b>	<b>2025/2026 Indicative Budget £'000</b>	<b>2026/2027 Indicative Budget £'000</b>
<b>Expenditure:</b>				
Employees	12,632	12,607	12,607	12,607
Running Expenses	35,434	35,434	33,334	33,334
Capital Financing Costs	0	0	0	0
Contribution to reserves	0	0	0	0
<b>Sub Total Subjective Expenditure</b>	<b>48,066</b>	<b>48,041</b>	<b>45,941</b>	<b>45,941</b>
Less:				
Other Internal sales	(11,848)	(11,848)	(11,848)	(11,848)
<b>Gross Expenditure</b>	<b>36,218</b>	<b>36,193</b>	<b>34,093</b>	<b>34,093</b>
<b>Income:</b>				
Government Grants	(3,243)	(3,243)	(3,243)	(3,243)
Contributions from Reserves	(3,218)	(3,218)	(1,118)	(1,118)
Other Grants Reimbursements and Contributions	0	0	0	0
Customer and Client Receipts	(16,443)	(16,662)	(14,562)	(14,562)
Other Income	0	0	0	0
<b>Gross Income</b>	<b>(22,904)</b>	<b>(23,123)</b>	<b>(18,923)</b>	<b>(18,923)</b>
<b>Total Net Budget Highways</b>	<b>13,314</b>	<b>13,070</b>	<b>15,170</b>	<b>15,170</b>